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The power of preparedness...

An Organizational Introduction



**INTERNATIONAL
NUCLEAR EMERGENCY
RESPONSE TEAM**

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1. INTRODUCTION

The greatest threat to world stability today is the use of a nuclear weapon by a terrorist organization or rogue nation. As the world learned horribly on September 11th, 2001, almost any other disaster can readily be assimilated by the public. This would most assuredly not be the case with radiological or nuclear devices unleashed upon an unsuspecting population. Should such an event occur, it is quite probable that an equal if not greater response would be thrust upon the offending or harboring nation resulting in retaliatory measures of unknown proliferation.

Nor can it be assumed that the complexity of nuclear devices would continue to serve as a safeguard against their use by non-democratic institutions. On the contrary, as founder of this organization, R.J. Godlewski (GOD LESS KEY), I know that even a reasonably intelligent student with a sufficient interest in physics could design a relatively simple nuclear device for I have done so. Add to this the global proliferation of design data now available through the Internet and any technical discrepancies could easily be overcome.

Equally remote is the assumption that the lack of necessary materials with which to construct such a device can continue to be a valid argument against the eventuality of nuclear attack. The breakup of the Soviet Union had placed not only former weapons designers on the auction block, but has jeopardized the very security of their nuclear stockpile itself. Now, we are witnessing an equally unnerving situation develop within the politically fractured nation of Pakistan.

This culmination of instant data communications and divergence of displaced, disgruntled engineers assures us of a tremendously unstable environment in which to live. This natural evolution of technology coupled with the human condition means that terrorists will, as soon as financially and technologically permissible, utilize the most powerful weapon within any arsenal. When the nuclear option is finally enacted, the consequences for being unprepared will be devastating.

No longer can we remain idle and trust solely in our overworked, understaffed, barely funded, and poorly managed federal and military forces to come to our rescue. The private sector, supported by individual citizens and patriots, may be all that stands between the loss of several cities and the peace and security that we all desire. Only the private sector, in cooperation with municipalities and law enforcement agencies, can match the drive, determination, and absolute resilience of our enemy.

R.J. Godlewski

2. THE MISSION

To develop a response to this eventuality, the International Nuclear Emergency Response Team (INERT) has created a global network of concerned citizens – scientists, engineers, computer programmers, field operatives, etc. – whose sole purpose is to engage in activities to maximize the warning time before such events occur. INERT's secondary, if no less important function, will be to delay such attacks as long as possible.

This will be a difficult, but by no means an insurmountable task to accomplish. INERT's effectiveness will be governed by a realistic set of obtainable goals:

- ✓ Creation of a street-level intelligence network, one that will place a maximum of three individuals between the source and the end user.
- ✓ Creation of an international public relations campaign designed to ensure that ordinary citizens develop a 'counter-terrorist' mentality within their lives.
- ✓ Development of an integrated base of threat analysts, WMD scientists, international legal experts, and regional specialists to establish an in-house reaction team to domestic and international events.
- ✓ Establish an in-house technical division that will create and/or modify technologies required to enhance INERT's overall function.

In summary, INERT's function will be two-fold – do whatever it can to thwart terrorism, particularly that involving nuclear or other weapons of mass destruction, and educate an apathetic public as to its role and responsibilities in defeating terrorism worldwide. As a rule, INERT works within the political and legal framework of its host countries, but never allows political ineptitude to come before human safety. INERT will never permit indecision to sacrifice innocent human lives when direct action is required.

3. ORGANIZATION

Organization is the key for success in any mission, and INERT is no exception to this rule. For its part, INERT incorporates a multilateral approach that ensures decisiveness based upon the following criteria:

- Maximize the effectiveness of human intelligence [HUMINT] by employing indigenous personnel within each operational area and safeguarding these assets completely.
- Empower regional offices with appropriate authority to ensure that they can *act* upon threats instead of merely react after the fact.
- Integrate technical and operational divisions both laterally and horizontally so that ideas and procedures are quickly implemented within INERT's training and engineering programs.
- Isolate each regional division so that operations are self-sustaining and do not adversely affect other groups.

In short, the foundation of INERT is a global operational force consisting of regional and national entities whose purpose is to thwart terrorists and terrorist activities through the timely and powerful infusion of intelligence, technology, personnel, tactics, and resolve.

Each affiliate or group *will* enforce the following code of ethics:

Organizational Code of Ethics

1. We respect the right of all peoples to embrace any organized religious practice of their choosing so long as it does not interfere with the organizational by-laws, code of ethics, or our motto;

2. We respect the right and legitimacy of indigenous peoples, their cultures, their national borders, their language, and their political affiliation so long as it does not interfere with the organizational by-laws, code of ethics, or our motto;

3. We hold that all humans were created equal in the eyes of God and therefore shall be respected as equals by all affiliated parties of the organization;
4. We shall defend innocent human lives to the best of our ability and, where appropriate, within the established laws of the indigenous legislative body;
5. We shall not interfere with or jeopardize any recognized law enforcement or military operation to the best of our ability. Where accepted, we shall actively assist such agencies to the best of our ability;
6. We shall do all that we can to provide aid, comfort, and economic assistance to allied peoples regardless of their race, religion, social status, sex, or beliefs;
7. We shall never forget that our fundamental mission is to protect innocent human life to the best of our ability and *through whatever means may be necessary*.

By incorporating a loose, “rolling” group of affiliates, INERT will be able to respond to contemporary threats and situations with efficiency and purpose. With full organizational leadership resisted with the Director, adherence to key values will be maintained and INERT’s integrity will continue to remain at the forefront.

Capital businesses owned by INERT will be operated under the same guidelines as the international organization as a whole and will solely exist to provide funding support, technical assistance, and material for field operations – ***there is no patriotism in profiting from national security and defense.***

4. FIELD OPERATIONS



“We’re not mercenaries or vigilantes, but...”

There are times when situations warrant action more than diplomatic courtesy or political pandering. Times when direct tactical action – irrespective of collateral intrigue – is required to protect the safety and security of innocent persons. Such times exist when nuclear proliferation moves beyond the anticipated evolution of national armories.

Rogue nuclear facilities and/or devices must be destroyed as soon as they are discovered. Under *no* circumstances can the Free World permit tyrants, terrorists, or temperamental executives to access these most destructive of all devices. INERT’s Special Operations Group (I-SOG) exists to handle these possibilities.

There is an old saying amongst gun owners regarding self-defense: *“It is better to be tried by twelve than carried by six.”* INERT has a much simpler saying: *“It is better to be tried than fried.”* We cannot allow terrorists and their rogue supporters to obtain nuclear weapons and neither can we hold much faith in international diplomacy that is, more often than not, predicated upon transitory politics. Human life predates international boundaries and human life must therefore survive regional politics.

The response window between actionable intelligence and decisive intervention is necessarily brief – too brief to permit the basing of strike assets thousands of miles from their probable Theater of Operation. To accommodate this necessity, INERT has enacted the following developments:

-  The development of indigenous Human Intelligence (HUMINT) sources to analyze and track threats within rogue nations or groups;
-  The development of indigenous operational detachment units capable of eliminating any detectable threat (personnel, material).

Each of INERT’s Indigenous Operational Detachments (IOD) will consist of personnel recruited primarily from within that particular region or nation. This policy is to ensure rapid response along with preventing accusations of “foreign intervention”. It should be reemphasized, however, that I-SOG IOD activities are *solely* to thwart hostile nuclear attacks upon the United States and her allies; not to intervene within local politics. Inasmuch as rogue nuclear devices cannot be permitted under *any* circumstances, so too should be the wanton interference with indigenous customs.

5. INTELLIGENCE OPERATIONS

Without the possession of actionable intelligence, no tactical response force is capable of carrying out its mission. Therefore, INERT places a great premium on its internal intelligence operations and will include several innovative divisions to aid in its analysis of global threats.

Airborne Counter-Nuclear Surveillance Aircraft

The acquisition and conversion of aircraft to serve as airborne Intelligence, Surveillance, and Reconnaissance (ISR) platforms is instrumental to INERT's tactical and strategic intelligence operations, particularly that involving activities near closed societies such as North Korea and Iran or through regimented regions such as the Former Soviet Union.

All aircraft will operate with a mix of commercially available sensors and proprietary systems developed by INERT technical support divisions. Augmenting these operations will be support from commercial imaging satellites and HUMINT obtained from foreign locales. However, airborne detection alone is unsuitable for threat analysis and reduction, therefore all INERT Intel operations will work in conjunction with private affiliates, particularly within the maritime sector.

Maritime Surveillance, Logistics, and Operations Group (MASLO)

A fundamental precept of INERT's operations involve the participation of private, citizen-based efforts and the Maritime Surveillance, Logistics, and Operations Group is representative of this desire. The significant number of private and commercial vessels plying the waters surrounding the United States particularly that near the vulnerable Florida peninsula represents an untapped networked of observers, platforms, and technology.

INERT plans to enlist the aid of these operators and owners to monitor any and all suspicious vessels that may be carrying illegal personnel, narcotics, or weapons into the United States. By providing training, coordination, and an Internet-based reporting site, information can be quickly analyzed to see if release to the appropriate federal agencies is warranted.

Efficiency of time, however, mandates the development of a foreign intelligence network. That is, the best method of denying terrorists access to American soil is to target them internationally and herein lays the need for suitable HUMINT assets overseas. INERT, through its popular businesses and affiliated non-profit activities holds advantage over federal or bureaucratic intelligence services; we've already established much in the way of winning the "hearts and minds" of those we wish to cooperate with.

Regime Change and Democratic Development

People surviving under dictatorial tyrannies are rarely heartfelt enemies of the United States of America. At best (as in the case of those living within the Islamic Republic of Iran), they are corralled by ruling parties governing 'elected' officials and at worst (as in the case of the Democratic People's Republic of Korea) they are brainwashed by deified leaders. INERT knows that these 'enemy' peoples are manufactured by their respective states and not any actions that the government and people of the United States (or the West in general) have done.

Therefore, INERT understands that supporting these people in defiance of their particular government is of paramount importance in gaining both actionable intelligence and holding hostilities at bay. We fully expect, as an example, near-term regime change in both Iran and North Korea and will use every means at our disposal to affect such a change within those nations as rapidly as possible.

INERT executive leadership feels that it can greatly aid in the democratization of Iran through working on the technological assistance end of this equation. That is, coordinating the development of supply logistics and perhaps as a liaison between varying opposition groups inside and outside of that nation. This would be the greatest use of available and foreseen resources.

For its part, the Democratic People's Republic of Korea represents a tougher egg to crack. Unlike the case in Iran, the citizens of North Korea possess a generational suspicion of the United States and any group even loosely affiliated with our country. More importantly, they have literally been born and bred on hardships, economic malpractice, and self-sufficiency. They do not possess the pro-Western fascination of the Iranian population – whose youth comprises nearly half of the country – and therefore there is no undercurrent of interest to generate opposition.

INERT's goal of regime control in North Korean is therefore singular – prevent the proliferation of nuclear technology and devices to other rogue nations and terrorist groups. This can best be achieved through the continued isolation of the nation and pressure upon its paranoid regime. Tracking and surveillance operations conducted in

international waters and public pressure will aid in permitting the former while effective psychological campaigns targeted primarily against Kim Jong Il will work towards the latter.

6. PARAMILITARY OPERATIONS

The world prays for peace. INERT prays for peace. Yet “Peace is the absence of hostility; the aberration of the human condition.” Our terrorist enemies and their rogue supporters do not desire peace; they only pretend to accommodate us in order to further their goals and schedule their own planning. As long as they present their intent to deceive and attack, there can be *no* peace. INERT’s executive management understands this and has long since planned for the eventualities of combat, whether we (or the world) desire it.

To assume that international diplomacy and the horrors of war will always serve as a deterrent seriously undermines the national security of peace-loving nations such as the United States and its allies. Sometimes, the only way to stop heinous individuals is to stop them – *permanently*. Only then can we be assured that they will no longer plan for attacks on innocent civilians throughout the globe.

Inasmuch as a homeowner may need to arm themselves in order to prevent burglary or murder, INERT will maintain paramilitary units within foreign locations in order to respond quickly and effectively to any threats uncovered. If indigenous forces are incapable or unwilling to terminate these threats, then I-SOG is prepared to act on the discretion of executive leadership or, should the situation warrant, function on a more autonomous level.

I-SOG forces do not exist to interfere with the normal political and domestic functions of democracies or friendly monarchies. They exist as a rapid response force that, unlike existing international Private Military Companies (PMC) or security firms, are geared towards removing threats before they unleash their terror upon an unsuspecting population. That is, they are not intended to operate as a “post-event” force rather they are meant to prevent the ‘event’ from taking hold in the first place.

INERT understands that this proposition is dicey and diplomatically challenging. What has set our gears into motion, as it were, however, is that we exist primarily to prevent nuclear (and other WMD) attacks against the United States of America and its allies. One cannot sit idly by and watch an entire city go up in smoke and we *will not*.

I-SOG operations consist of, but are by no means limited to:

- Support of American and allied military forces through the contribution of money, services, and products required by such friendly military personnel;
- Training and support of indigenous military forces under the guidelines of organizational bylaws;
- The targeting and neutralization of threats under actions of opportunity.

7. HOMELAND SECURITY OPERATIONS

Counterterrorism operations within the United States itself require more safeguards than, perhaps, those within foreign nations. Fortunately, however, direct military actions are not required within our nation. Our laws, our freedoms, and our heritage all combine to ensure that the common citizen holds as much power as do soldiers in otherwise belligerent nations. It is this immense power of the *individual* that needs protection.

INERT's operations are first about empowering the individual to assume some level of responsibility for their own personal safety and that of their family, friends, and neighbors. It is for this reason that we have collaborated to produce the *Independent Counterterrorist* training modules available at:

<http://independentcounterterrorist.rjgodlewski.com>

It is our belief that a well-informed, well-trained citizen can do much to aid the fine men and women currently serving within our military and federal agencies.

These taxpayer-supported resources are still finite and stretched; they cannot be in all places at all times. Because of this, it is the average citizen who is ultimately responsible for national security irrespective of whether they are merely “a bank teller, a truck driver, or a school teacher.”

The Islamist radicals currently serving as our primary terrorist enemies are indiscriminate in their hatred of all things “American.” They detest our liberties, our compassion for all humankind, and our economic prowess.

Their lives are based upon the premise that “Allah knows best” whereas ours is based upon the precept that “God loves the most.” Our God loves us so much that He gave us that most precious of all gifts: “human life governed by free will.” Tyranny never formulates decent followers and it is our love of God in return that permits us to remain

faithful to His Will. Because of this Divine tolerance towards our inadequacies, He does not play favorites with His People.

Prayers may make us feel good and inspire us towards salvation, but they in and of themselves cannot protect us from suicide bombers, armed gunmen, or inbound ballistic missiles. Good intentions do not shield us from rogue nuclear devices, AK-47s, or killer viruses. Only *human action* can prevent *human aggression*.

INERT will not cover behind the assumption that “someone else” will always be there to protect our lives and neither will we allow the general population to wallow on this fantasy. We will teach, advise, promote, and even cajole but we will not permit the Islamists to target any of us without response in kind. If they attack us, they *will* be punished – *severely*.

In accordance with this reality, INERT encourages all qualified citizens to obtain concealed-carry permits and emphasizes practical and lifelong training. For affiliated businesses, it requires such employees to become licensed, but more than that, it stresses the need for *everyone* to become fully observant of their surroundings; to report suspicious happenings to their local authorities and to respond with aid as needed.

Training, Teaching, and Technology

Defending the homeland means being better prepared to deal with the unthinkable. Because of this, INERT operations center on constant training and the incorporation of all available technology. Our lives begin with thirteen years of solid education and very few quality jobs exist without the added minimum of a bachelor’s degree. Yet, within the context of defending our nation against foreign attack, very few of us spend more than a few minutes each day considering the possibility that we might be confronted with an event so horrible that even the best Hollywood screenwriter could not properly describe it.

Americans – even the “Pearl Harbor Generation” – are notoriously isolated from culture shattering experiences. Whereas those, for example, living within Israel understand that suicide bombings may come at any moment within their lives, the average citizen of the United States may live an entire life without witnessing such an event beyond the casual observation of the evening news.

More disturbing, only the largest law enforcement agencies within the United States have access to the necessary training to deal with such terrorist activities. Those upholding justice within our smaller communities are, frankly, trained to handle only traffic infractions, domestic disputes, and infrequent burglaries. Should anyone appeared armed with automatic weapons or explosive devices with the intent to create

widespread havoc, these police agencies *must* readily defer to state or federal authority. INERT intends to address this problem by offering inexpensive training programs, technical cooperation, and financial support for rural and small-town law enforcement and firefighting agencies.

Through its various divisions and affiliates, INERT will provide instruction in firearms, improvised explosive device (IED) recognition and handling, and creative tactical intelligence operations. After all, we are defending our homeland too.

The Founding Director

R.J. Godlewski is a veteran of both the U.S. Navy and U.S. Navy Reserve and has been organizing private efforts against global terrorism for the past quarter century. The International Nuclear Emergency Response Team represents his third not-for-profit counterterrorism organization and his other business pursuits include Noraras Intelligence Services, Tactical Extractions, Ltd. (paramilitary), and Road Sailor Group (publishing and entertainment). His academic specialty is Middle Eastern Terrorism/Explosive Ordnance Disposal operations. He is a member of the National Military Intelligence Association, the Golden Key International Honour Society, and is presently studying at American Military University. He is the author of several novels, books, and professional articles.

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